The Cleveland County Board of Commissioners met in a regular session on this date, at the hour of 6:00 p.m. in the Commission Chamber of the Cleveland County Administrative Offices.

**PRESENT:** Eddie Holbrook, Chairman  
Susan Allen, Vice-Chair  
Johnny Hutchins, Commissioner  
Ronnie Whetstine, Commissioner  
Doug Bridges, Commissioner  
Brian Epley, County Manager  
Tim Moore, County Attorney  
Phyllis Nowlen, Clerk to the Board  
Kerri Melton, Assistant County Manager  
Allison Mauney, Human Resources Director  
Shane Fox, Chief Financial Officer  
Chris Green, Tax Administrator  
Perry Davis, Emergency Management Director/Fire Marshall  
Dorothea Wyant  
Clifton Philbeck, Board of Elections Director  
Betsy Harnage, Register of Deeds

**CALL TO ORDER**

Chairman Holbrook called the meeting to order and Commissioner Hutchins provided the invocation and led the audience in the Pledge of Allegiance.

**AGENDA ADOPTION**

**ACTION:** Commissioner Hutchins made the motion, seconded by Commissioner Allen and unanimously approved by the Board to, approve the agenda with the following amendment:

- Postpone Item 9; Appointment to the Cleveland Community College Board of Trustees until a later date.

**SPECIAL PRESENTATION**

**Liberty Mountain:** Chairman Holbrook recognized Jim Champion from the Joy Performance Center in Kings Mountain. Mr. Champion introduced several members of their committee and Caleb Sigmon, team leader in production. Mr. Sigmon spoke about the upcoming play *Liberty Mountain, the Revolutionary Drama*. The performance conveys the story of the pioneers in the Carolina backcountry who battled for freedom. The productions features 360-degree action, live music and special effects. Mr. Champion thanked the Board for their continued support of the Joy Theater and the Liberty Mountain play.

**Earl Scruggs Center (ESC):** Chairman Holbrook called Emily Epley, ESC Director to the podium to present the Earl Scruggs Annual update. Mrs. Epley advised Meredith Nichter is the new curator at the ESC and brings a lot of experience and knowledge to the position. Mrs. Epley reviewed highlights from the past year’s events at the Earl Scruggs Center. Several high points include new banners hung on the building, state grant funding, special exhibits and programs offered through the center. She concluded by announcing to the Board her tenure at the Earl Scruggs Center will come to an end Labor Day weekend. The Board thanked Mrs. Epley for her hard work, dedication and enthusiasm. And wished her the best in her future endeavors.
Litter Bug Poster Contest: Commissioner Allen stated the “Don’t Be A Litter Bug” contest was a partnership between the Retail Task Force in collaboration with Cleveland County Schools. The contest was a huge success with a total of 249 applicants from students who live in Cleveland County in grades K – 5. There were two judging categories, Kindergarten – 2nd and 3rd – 5th. The panel of judges included various County Staff and members of the Retail Task Force. The Grand Prize Winner from each category will have their design placed on a billboard in Cleveland County for 6 months to further educate the community about the importance of not littering.
CITIZEN RECOGNITION

No one registered to speak.

CONSENT AGENDA

APPROVAL OF MINUTES

The Clerk to the Board included the Minutes of the May 15, 2018 regular meeting, in Board Members packets.

ACTION: Commissioner Hutchins made a motion, seconded by Commissioner Whetstine, and passed unanimously by the Board to, approve the minutes as written.

MONTHLY MANAGER’S REPORT
TAX COLLECTION AGREEMENT – TOWN OF BELWOOD

By mutual agreement with each agency, Cleveland County, on a fee basis, bills and collects property tax on behalf of all taxing entities within the county. Beginning with tax year 2018, the Town of Belwood will, for the first time, levy a property tax. The Town requests the County to provide billing and collection of property tax charged by the Town. The terms of the proposed agreement, including a 2% collection fee, are consistent with those currently in place with other taxing entities.

NORTH CAROLINA
CELEBVLAND COUNTY

THIS AGREEMENT, made and entered into this the 12th day of January 2018 by and between the County of Cleveland, North Carolina, party of the first part, hereinafter referred to as County, and the Town of Belwood, North Carolina, party of the second part herein referred to as Town:

WITNESSETH

WHEREAS, the County and the Town have successfully cooperated with each other in the manner of the tax listing and assessment; and

WHEREAS, all parties consider it mutually advantageous to expand this area of cooperation to include the creation of a single tax bill and collection of all taxes by the County on a fee basis:

NOW THEREFORE, in consideration of the mutual covenants of the parties hereto and the purpose aforesaid, it is hereby agreed by the County and the Town as follows:

1. The County will bill real and personal property taxes levied by the Town and collect said taxes for ten (10) years from the date of the taxes becoming due, for a fee of two percent (2%) of the collections.

2. The County will not be responsible for collection of taxes beyond ten years from the date the tax became due.

3. The County will retain interest earned on collected funds.

4. Where a partial payment is made by a taxpayer, the partial payment shall be distributed between the County and the Town proportionately on the same basis as the ratio of the tax rate.

5. The portion of tax collection (tax, interest, penalties, and other fees) to which the Town is entitled shall be paid to the Town by the County (less 2% collection fee) on a monthly basis.

6. This agreement may be terminated by either party with ninety (90) days written notice.

7. The effective date of this agreement is July 1, 2018.
ACTION: Commissioner Hutchins made a motion, seconded by Commissioner Whetstine, and passed unanimously by the Board to, approve the Tax Collection Agreement for the Town of Belwood.

PUBLIC HEARINGS

FY 2018 – 2019 COUNTY MANAGER’S RECOMMENDED BUDGET

Chairman Holbrook called upon County Manager Brian Epley to present the FY 2018 – 2019 recommended budget. Mr. Epley stated the budget and the County Manager’s budget message have been released for public review. He reviewed the budget objectives and reminded the Board this is a year-round process and includes several work sessions. Mr. Epley advised the tax rate will remain consistent with the prior years at .57 cents and then detailed to the Board the breakdown of where that .57 cents is used in the County. The tax rate has only changed three times over the last twenty years with each time being a decrease. The current tax rate has not been raised since 2007. The ability to maintain the tax rate is due to economic growth in Cleveland County. During 2012 – 2015, there was little growth due to the location of several large industries. In 2016, a mandatory re-evaluation done showed a decrease of 3.8% in property values. Since that time, the County has recovered slowly and steadily with natural and normal tax base growth with other parcels in the community. Moving into the FY 2018 – 2019, NTE, located in Kings Mountain, has listed their value at $230 million dollars. There has been Duke Energy’s utilization has affected their tax value showing a decrease of roughly $100 million dollars.

The largest budgeted revenue, which is consistent with other counties in the state, is Ad Valorem Taxes at 54% and Restricted Intergovernmental at 23%. The diversity of the budgeted revenue is a healthy combination and not overly dependent on property tax which is a top goal for fiscal sustainability. The Board’s strategic goals and focus areas such as the completion and implementation of phase one and two of the Pay and Classification Study and county-wide software upgrade was able to be meet and executed with fiscal sustainability.

Chairman Holbrook opened the Public Hearing at 7:16 pm for anyone wanting to speak for or against the FY 2018-2019 County Manager’s Recommended Budget.

Hearing no comments, Chairman Holbrook closed the Public Hearing at 7:17 pm. (Legal Notice was published in the Shelby Star on Friday, April 20, 2018 and Friday, April 27, 2018).

Chairman Holbrook opened the floor to the Board for questions and discussion. The Board thanked Mr. Epley and staff for all of the hard work, time and energy that went into making the budget and presentation.

ACTION: Commissioner Hutchins made a motion, seconded by Commissioner Allen, and passed unanimously by the Board to, approve the presented FY 2018 – 2019 County Manager’s Recommended Budget.

BUDGET CALENDAR

• 10/03/2017 – Capital Work Session
• 02/08/18 – Budget Work Session
• 05/15/2018 – Budget Presentation
• 06/02/2018 – Budget Adoption
**BUDGET OBJECTIVES**
- Structurally Balanced & Priority Based Budget
- Maintain or Improve Service Levels
- Evaluate and Improve operational efficiencies
- Enhance Transparency and Communication

**LOCAL TAX RATES**
- Cleveland County / 57 cents
- County Schools / 15 cents
- Fire Service District / 8.75 cents

**WHAT MAKES UP THE $0.57 TAX RATE**
- Organizational Annual Payroll: 36.3 cents
- Public School Operating/Capital Allotment: 13.7 cents
- Internal Capital Improvement Plan: 4.5 cents
- Community College Allotment: 2 cents
- Community/Municipal Grants: .5 cents
- Tax Rate: 57 cents

**PUBLIC SCHOOL FUNDING**
- Property Tax Revenue: $13,001,053
- Sales Tax Revenue: $3,700,000
- Local Operational Appropriation: $10,290,000
- Local Capital Appropriation: $1,800,000
- Sales Tax Capital Appropriation: $4,635,000

**SEVEN YEAR TAX BASE GROWTH**
- Tax Year: Change in Assessed Value
  - 2012: 4.58%
  - 2013: 6.08%
  - 2014: 6.10%
  - 2015: 2.10%
  - 2016: -3.60%
  - 2017: 1.54%
  - Projected 2018: 3.20%

**UNEMPLOYMENT RATE AND TAX RATE**
- Unemployment Rate: 0.0%
- Tax Rate: 57 cents

**VALUE OF A PENNY**

**GENERAL FUND**

**FY 18/19 AVAILABLE DOLLARS**
- Tax Base Growth: $11,398,000
- Natural Base Growth: $1,596,000
- Duke Energy Effect: $72,000
- NTE Effect: $72,000
- Total: $12,000,000

**FY 18/19 EXPENSE ALLOCATION**
- Human Services, 15%
- Cultural and Recreational, 5%
- Public Safety, 25%
- Economic and Physical Development, 5%
- General Government, 5%

**GENERAL FUND BUDGET TREND**
**FISCAL SUSTAINABILITY**

- Phase I & II of Pay and Classification Study
- Complete Software Upgrade to improve business intelligence and customer service
- Facility Master Plan Process
- Fund Balance Growth
- Re-engineering Innovation & Implementation

**ECONOMIC DEVELOPMENT**

- Partner with Cleveland Community College and Cleveland County Schools to promote dual-tract and workforce development
- Dover Mill - Demolition / Highest & Best Use Project
- Analyze current property, prepare site due diligence and product development
- Determine ways to assist the Agriculture community in their efforts to promote Agriculture as an economic development opportunity

**COMMUNITY WELLNESS**

- Focus on community health by engaging community partners aimed at lowering health rankings.
  - Intentional focus on actively engaging in the fight against the opioid epidemic.
  - Provide public access to recreation and physical activity.
  - Take steps to increase county-wide recycling to reduce landfill waste stream.

**FY 18/19 AVAILABLE DOLLARS**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tax Base Growth:</td>
<td>$1,596,000</td>
</tr>
<tr>
<td>Natural Base Growth</td>
<td>$567,000</td>
</tr>
<tr>
<td>Solar Energy Effit</td>
<td>$501,000</td>
</tr>
<tr>
<td>Sales Tax Effit (1.5%)</td>
<td>$150,000</td>
</tr>
<tr>
<td>Incentive Fund Effit (2.4%)</td>
<td>$9,000</td>
</tr>
<tr>
<td>General Sales Effit</td>
<td>$10,000</td>
</tr>
<tr>
<td>State Public Services Cost Share</td>
<td>$364,000</td>
</tr>
<tr>
<td>Capital Spending Optimization</td>
<td>$121,000</td>
</tr>
<tr>
<td>Debt Service Reduction</td>
<td>$30,000</td>
</tr>
<tr>
<td>IT Engineering / Indirect Cost Mangmt</td>
<td>$368,000</td>
</tr>
<tr>
<td>- Capital Spending Optimization</td>
<td></td>
</tr>
<tr>
<td>- Debt Service Reduction</td>
<td></td>
</tr>
<tr>
<td>- Technology Innovation</td>
<td></td>
</tr>
<tr>
<td>- Facility Master Plan Process</td>
<td></td>
</tr>
<tr>
<td>- Fund Balance Growth</td>
<td></td>
</tr>
<tr>
<td>- Re-engineering Innovation &amp; Mangmt</td>
<td></td>
</tr>
<tr>
<td>Total Budget Flexibility</td>
<td>$3,207,000</td>
</tr>
</tbody>
</table>

**MULTI-YEAR CAPITAL PLANNING**

- Phase I & II of Pay and Classification Study
- Complete Software Upgrade to improve business intelligence and customer service
- Facility Master Plan Process
- Fund Balance Growth
- Re-engineering Innovation & Implementation

**SOLID WASTE FUND**

**BUDGET SUMMARY**

Managers Recommended Budget FY 2018-2019

**FY 18/19 BUDGET SUMMARY**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Additional Available Dollars</td>
<td>$3,207,000</td>
</tr>
<tr>
<td>Pay &amp; Class</td>
<td>$2,000,000</td>
</tr>
<tr>
<td>Employee Compensation 1.0% COLA</td>
<td>$400,000</td>
</tr>
<tr>
<td>Employee Wellness</td>
<td>$502,000</td>
</tr>
<tr>
<td>5 New FTE – Detention</td>
<td>$180,000</td>
</tr>
<tr>
<td>Municipal Grant Program</td>
<td>$82,000</td>
</tr>
<tr>
<td>Total Strategic Plan Considerations</td>
<td>$3,207,000</td>
</tr>
</tbody>
</table>

**CAPITAL PLANNING**

- Doran Mill Site Cleanup
- County-wide Software System Upgrade
- IT Fiber Infrastructure
- Energy Savings and Conservation Initiative
- Consolidation of Detention Facilities

**COMMUNITY EDUCATION AND CUSTOMER SERVICE OUTREACH**

- Municipal Grant Program
- Organizational Rebranding & Marketing
- Educational campaign to encourage a cleaner community
- Explore opportunities to increase Veteran’s Support Services

**PUBLIC SAFETY**

- Construction of jail to improve efficiency by co-location and increasing capacity
- Continued focus on Animal Services to decrease the number of unwanted births of animals.
- Cleveland County 800mhz Motorola trunking system management plan – 5 Year Refresh
- Continuation of goals from VFD Strategic Plan.
SOLID WASTE
BUDGET SUMMARY

• No Fee Changes
• Total Revenue - $7,519,425
• Total Expense - $7,519,425
• Convenience Center Site Improvements
  • Lighting
  • Safety Features
  • Parking Lots

QUESTIONS
Managers Recommended Budget FY 2018-2019

INTRODUCTION
Long-range financial planning in Cleveland County brings together the major components of the County budget: General Government, Health & Human Services, Solid Waste and the Capital Improvement Plan. It is a critical process for County’s Act based on the needs of the citizens, which requires a thorough examination of the annual budget development process. When the Reed Act (2017-2019) was implemented, it required an annual budget that takes into account the needs of the citizens and the financial resources available.

SOLID WASTE
BUDGET SUMMARY

• No Fee Changes
• Total Revenue - $7,519,425
• Total Expense - $7,519,425
• Convenience Center Site Improvements
  • Lighting
  • Safety Features
  • Parking Lots

QUESTIONS
Managers Recommended Budget FY 2018-2019
SPECIALTY: FY 19 STRATEGIC PLAN

Springbok's plan is to cut its net profit on a three-year average to a new record and to achieve a profit margin of 10% in its electric vehicle (EV) business. The company said it has made significant progress in developing a new EV platform, which it plans to launch in 2020. Springbok also plans to expand its EV manufacturing capacity to meet growing demand.

Financial Highlights

- Net profit: $1.2 billion (up 10%)
- Revenue: $15 billion (up 15%)
- EV sales: 200,000 units (up 50%)

Key Strategies

1. Developing a new EV platform
2. Expanding EV manufacturing capacity
3. Investing in research and development

The company expects to achieve a profit margin of 10% in its EV business by 2025. Springbok also plans to invest $1 billion in its EV manufacturing facilities over the next five years.

Budgeted Expenses & Commissioners Strategic Goals

- Health and Human Services
  - Reduce administrative costs by 10% over the next five years
  - Increase efficiency in the delivery of services
- Education
  - Improve student outcomes by 15% over the next five years
  - Expand access to technology
- Environment
  - Reduce carbon emissions by 25% over the next decade
  - Promote renewable energy sources

Operational Highlights

- The city announces plans to implement a new parking system that will reduce congestion and improve traffic flow.
- A new public transportation system is launched to improve connectivity and reduce dependence on cars.
- The city invests in green infrastructure to combat climate change and improve the environment.

Area Focus - Community Wellness

- Increased community engagement in local decision-making processes
- Enhanced public safety initiatives
- Improved mental health services

Recommended FY 2019 Staffing Plan

- Increase staffing in the community health department by 20% to improve services
- Expand mental health services to underserved areas
- Increase funding for public safety initiatives

Cleveland County

Employee Benefits

- Health insurance
- Retirement plan
- Flexible work schedule

Cleveland County offers a comprehensive benefits package to its employees. The county provides health insurance, retirement plans, and flexible work schedules.

Area Focus - Economic Development

Cleveland County has a strong commitment to economic development. The county is home to several large employers, including a major manufacturing company and a tech firm.

FY 19 Budget Message

- Increased funding for public health initiatives
- Investment in education and workforce development
- Continued support for local businesses

The Cleveland County Board of Commissioners approved a $250 million budget for the fiscal year 2019. The budget includes funds for public health initiatives, education and workforce development, and support for local businesses. The total budget is up 10% compared to the previous year.

Area Focus - Public Safety

- Increased funding for police and fire departments
- Improved emergency response times
- Enhanced community policing initiatives

The Cleveland County Board of Commissioners approved a $200 million budget for the fiscal year 2019. The budget includes increased funding for police and fire departments, improved emergency response times, and enhanced community policing initiatives.

FY 19 Budget Message

- Increased funding for public health initiatives
- Investment in education and workforce development
- Continued support for local businesses

The Cleveland County Board of Commissioners approved a $250 million budget for the fiscal year 2019. The budget includes funds for public health initiatives, education and workforce development, and support for local businesses. The total budget is up 10% compared to the previous year.

Area Focus - Public Safety

- Increased funding for police and fire departments
- Improved emergency response times
- Enhanced community policing initiatives

The Cleveland County Board of Commissioners approved a $200 million budget for the fiscal year 2019. The budget includes increased funding for police and fire departments, improved emergency response times, and enhanced community policing initiatives.

FY 19 Budget Message

- Increased funding for public health initiatives
- Investment in education and workforce development
- Continued support for local businesses

The Cleveland County Board of Commissioners approved a $250 million budget for the fiscal year 2019. The budget includes funds for public health initiatives, education and workforce development, and support for local businesses. The total budget is up 10% compared to the previous year.

Area Focus - Public Safety

- Increased funding for police and fire departments
- Improved emergency response times
- Enhanced community policing initiatives

The Cleveland County Board of Commissioners approved a $200 million budget for the fiscal year 2019. The budget includes increased funding for police and fire departments, improved emergency response times, and enhanced community policing initiatives.
CONCLUSION

The 2018-2019 Fiscal Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools

The 2018-2019 Final Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools

The 2018-2019 Final Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools

The 2018-2019 Final Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools

The 2018-2019 Final Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools

The 2018-2019 Final Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools

The 2018-2019 Final Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools

The 2018-2019 Final Year Budget will continue to provide our students, families, and guests with the high level of quality services. All efforts in the community are continuing to be a top priority. Positive actions have been made in our schools and community service partners. It is very rewarding and satisfying.

We are facing many challenges to our organization and to the community. Our budgets in 2018 are very different than 2017.

The Cleveland County Board of Commissioners and the Administration have been faced with many challenges, including reduced state funding and increased costs. The Board has made difficult decisions to ensure that we can continue to provide the best education possible for our students.

The Administration has worked hard to present a balanced budget that meets the needs of the community while also maintaining financial stability.

Once again, I would like to thank the Commissioners for their time and dedication through these uncertain times and all the hard work of our Department staff and all. With the strong work of the Finance Department and support of many Departments, the Board is continuing to work closely with the community and take the necessary steps to ensure the continued success of the Cleveland County Public Schools.

Respectfully submitted,

[Signature]

County Manager

Cleveland County Public Schools
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$ 78,266,191</td>
<td>$ 78,266,191</td>
</tr>
</tbody>
</table>

**Legal Reserve**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Cash and Cash Equivalents**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Annuity Proceeds**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Other Proceeds**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total Proceeds**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Other Revenues**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total Revenues**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Other Expenses**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total Expenses**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Net Revenues**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Net Revenues**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**General Reserves**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total Reserves**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total Revenues**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total Expenses**

<table>
<thead>
<tr>
<th>Ward</th>
<th>Source</th>
<th>舡</th>
<th>Less Transferred</th>
<th>Less Transferred</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Section</td>
<td>Fund Appropriations</td>
<td>Less Transfers Out</td>
<td>Less Transfers In</td>
<td>Total Appropriations</td>
</tr>
<tr>
<td>---------</td>
<td>---------------------</td>
<td>--------------------</td>
<td>------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>County Government</td>
<td>$4,866,192</td>
<td>$2,275,023</td>
<td>$2,591,169</td>
<td>$9,732,384</td>
</tr>
<tr>
<td></td>
<td>10:101</td>
<td>1,105,552</td>
<td>413,182</td>
<td>1,518,734</td>
</tr>
<tr>
<td></td>
<td>10:102</td>
<td>3,765,048</td>
<td>1,482,590</td>
<td>5,247,638</td>
</tr>
<tr>
<td></td>
<td>10:103</td>
<td>245,596</td>
<td>94,530</td>
<td>339,126</td>
</tr>
<tr>
<td></td>
<td>10:104</td>
<td>122,946</td>
<td>37,696</td>
<td>160,642</td>
</tr>
<tr>
<td></td>
<td>10:105</td>
<td>321,734</td>
<td>12,324</td>
<td>334,058</td>
</tr>
<tr>
<td></td>
<td>10:106</td>
<td>1,795,261</td>
<td>1,795,261</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:107</td>
<td>202,935</td>
<td>202,935</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:108</td>
<td>227,198</td>
<td>227,198</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:109</td>
<td>101,616</td>
<td>101,616</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:110</td>
<td>4,889</td>
<td>4,889</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:111</td>
<td>238,916</td>
<td>238,916</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:112</td>
<td>3,492,758</td>
<td>3,492,758</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:113</td>
<td>1,053,311</td>
<td>1,053,311</td>
<td></td>
</tr>
<tr>
<td></td>
<td>10:114</td>
<td>413,425</td>
<td>413,425</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:141</td>
<td>732,100</td>
<td>732,100</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:151</td>
<td>200,776</td>
<td>200,776</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:161</td>
<td>8,271,867</td>
<td>8,271,867</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:171</td>
<td>1,679,233</td>
<td>1,679,233</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:181</td>
<td>310,930</td>
<td>310,930</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:191</td>
<td>24,763,114</td>
<td>24,763,114</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:192</td>
<td>807,640</td>
<td>807,640</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:193</td>
<td>107,800</td>
<td>107,800</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:194</td>
<td>646,677</td>
<td>646,677</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:195</td>
<td>897,843</td>
<td>897,843</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:196</td>
<td>19,932</td>
<td>19,932</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:197</td>
<td>8,011,840</td>
<td>8,011,840</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:198</td>
<td>1,391,500</td>
<td>1,391,500</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:199</td>
<td>106,400</td>
<td>106,400</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:201</td>
<td>223,980</td>
<td>223,980</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:202</td>
<td>326,450</td>
<td>326,450</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:203</td>
<td>70,110</td>
<td>70,110</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:204</td>
<td>160,814</td>
<td>160,814</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:205</td>
<td>375,500</td>
<td>375,500</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:206</td>
<td>3,050,024</td>
<td>3,050,024</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:207</td>
<td>139,519</td>
<td>139,519</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:208</td>
<td>1,247,217</td>
<td>1,247,217</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:209</td>
<td>119,660</td>
<td>119,660</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:210</td>
<td>20,999,947</td>
<td>20,999,947</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:211</td>
<td>313,210</td>
<td>313,210</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:212</td>
<td>99,950</td>
<td>99,950</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:213</td>
<td>65,000</td>
<td>65,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:214</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:215</td>
<td>7,370,000</td>
<td>7,370,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:216</td>
<td>8,000,000</td>
<td>8,000,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:217</td>
<td>9,991,700</td>
<td>9,991,700</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:218</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:219</td>
<td>1,077,946</td>
<td>1,077,946</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:220</td>
<td>408,320</td>
<td>408,320</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:221</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:222</td>
<td>50,000</td>
<td>50,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:223</td>
<td>1,148,732</td>
<td>1,148,732</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:224</td>
<td>1,061,656</td>
<td>1,061,656</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:225</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:226</td>
<td>900,000</td>
<td>900,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:227</td>
<td>400,000</td>
<td>400,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:228</td>
<td>140,857</td>
<td>140,857</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:229</td>
<td>99,950</td>
<td>99,950</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:230</td>
<td>3,985,613</td>
<td>3,985,613</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:231</td>
<td>7,472,700</td>
<td>7,472,700</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:232</td>
<td>7,472,700</td>
<td>7,472,700</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:233</td>
<td>7,472,700</td>
<td>7,472,700</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:234</td>
<td>7,472,700</td>
<td>7,472,700</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:235</td>
<td>7,472,700</td>
<td>7,472,700</td>
<td></td>
</tr>
<tr>
<td></td>
<td>60:236</td>
<td>7,472,700</td>
<td>7,472,700</td>
<td></td>
</tr>
</tbody>
</table>

*Guided County Executive Budget Referendum for the Fiscal Year 2011*
MINIMUM HOUSING INTER LOCAL AGREEMENT FOR THE TOWN OF BOILING SPRINGS

Chairman Holbrook recognized Senior Planner Chris Martin to present the minimum housing inter-local agreement between Cleveland County and Boiling Springs. The Town of Boiling Springs requests the County Building Inspections office to administer and enforce the minimum housing ordinance. The minimum housing code helps protect the health, safety, and welfare of the community by establishing minimum standards for buildings used for habitation and provides a process for towns to demolish dilapidated housing. Any costs for demolition will be paid by the Town of Boiling Springs and a lien will be placed on the property. The agreement may also require staff to attend a town council meeting to present the Order to Repair/Demolish. The County has similar agreements with Belwood, Lawndale, Kingstown and Grover. The Land Use Plan encourages all towns to adopt a minimum housing code within their jurisdiction.

Chairman Holbrook opened the floor to the Board for any questions and discussion. Commissioner Whetstine inquired if the town has been doing the minimum housing enforcement in the past. Mr. Martin stated yes, the town has, however they have not had many cases. If this agreement is approved, it will not cause a burden to current County staff. Chairman Holbrook stated if the amount of cases became to great for the County, the agreement would need to be re-evaluated. Commissioner Hutchins asked where the town’s permits are currently issued? Mr. Martin stated permits are currently given from the County office.
ACTION: Commissioner Whetstine made the motion, seconded by Commissioner Bridges and unanimously approved by the Board to, approve the minimum housing inter-local agreement for the Town of Boiling Springs.

COMMISSIONER REPORTS

Commissioner Bridges – toured the NTE facility in Kings Mountain with other staff members. He attended the Salvation Army Appreciation dinner and presented them with a proclamation on behalf of the Board. Commissioner Bridges gave highlights from the joint meeting between the City of Shelby and Cleveland County.

Commissioner Whetstine – attended several ribbon cuttings and events held throughout the county.

Commissioner Hutchins – also went to numerous community events in the area such as the EMS Appreciation Breakfast and presentation of the new roundabout in Kings Mountain. He also gave an update from the last MPO meeting which include the 74 by-pass.

Commissioner Allen – attended events in the community such as the Shelby State of the Community breakfast, the opening day of passport services in the Register of Deeds office and several ceremonies honoring first responders.

Chairman Holbrook – spoke of the progress and advancements of the Shelby/Cleveland County Regional Airport.
ADJOURN

There being no further business to come before the Board at this time, Commissioner Allen made the motion, seconded by Commissioner Bridges, and unanimously adopted by the Board, to adjourn the meeting. The next meeting of the Commission is scheduled for Tuesday, June 19, 2018 at 6:00 p.m. in the Commissioners Chamber.

Eddie Holbrook, Chairman
Cleveland County Board of Commissioners

Phyllis Nowlen, Clerk to the Board
Cleveland County Board of Commissioners